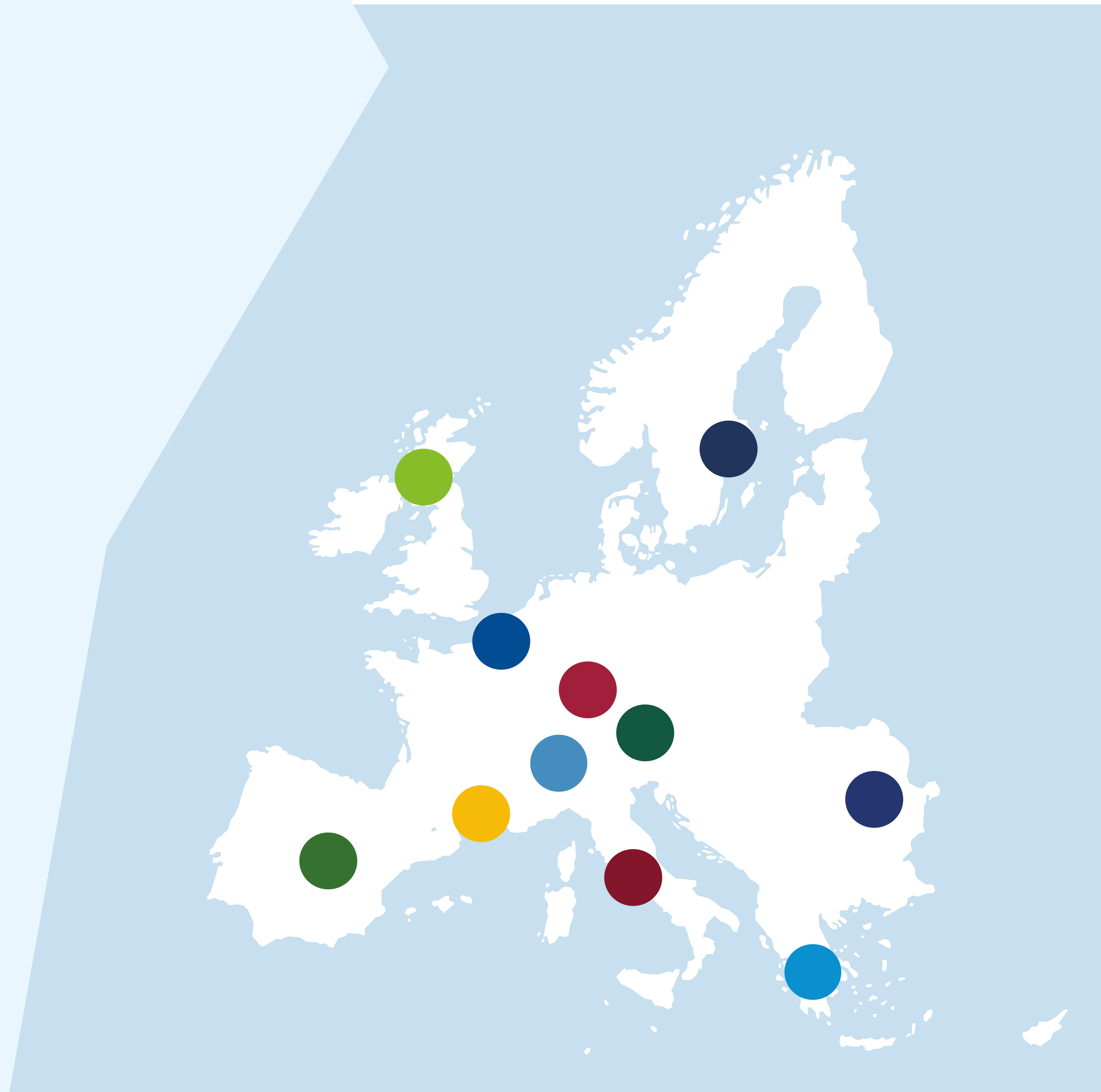


# CIVIS

## EUROPE'S CIVIC UNIVERSITY ALLIANCE





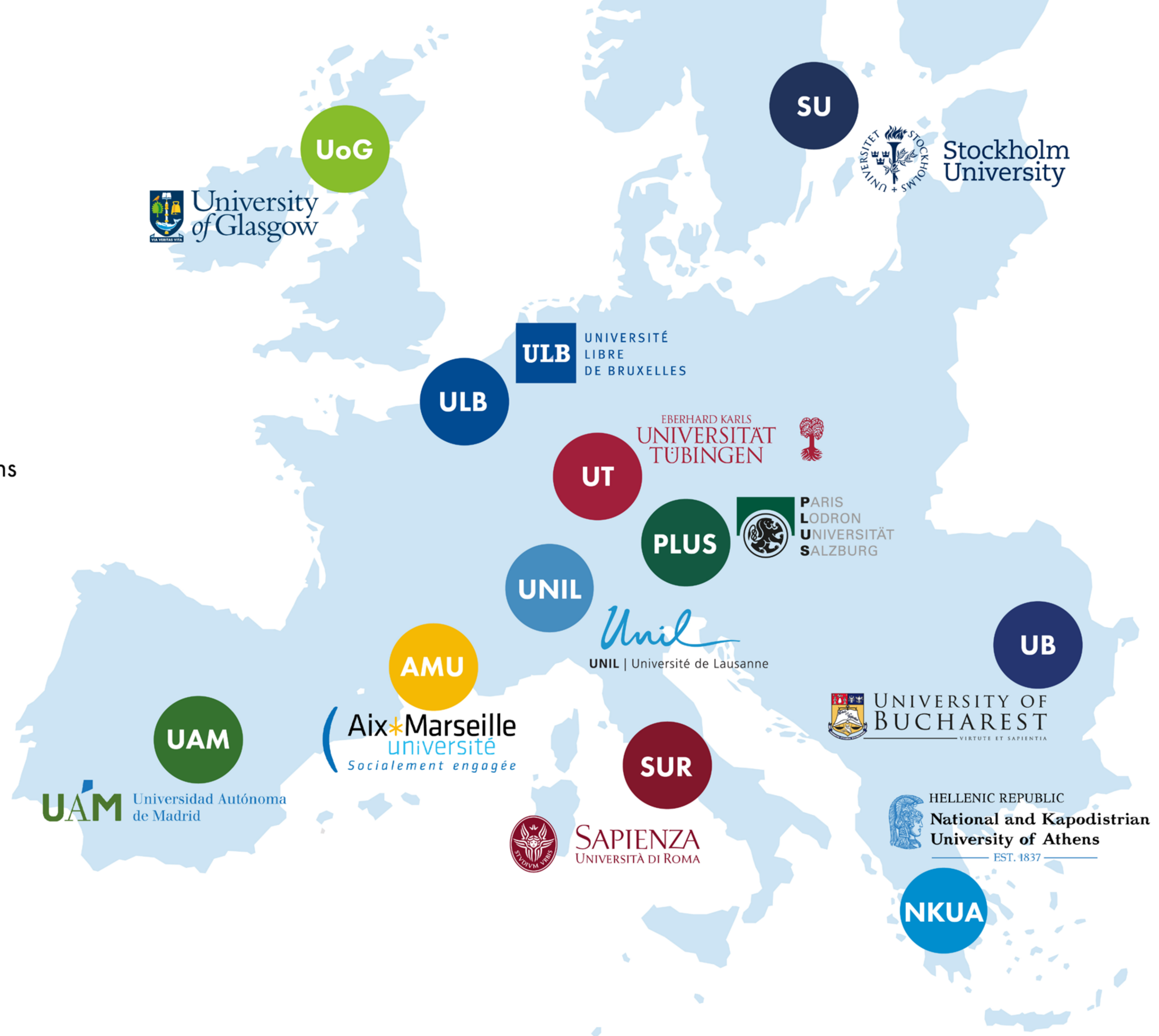
CIVIS, Europe's Civic University Alliance, brings together 11 member universities in Europe – including institutions outside the EU in Switzerland and the UK. We are also proud to have 6 strategic partner universities in Africa.

CIVIS is an Alliance where we join forces to do together what we could not do apart.

Our European members have more than 70 000 staff, including 37 400 academics, and around half a million students.

# MEMBER UNIVERSITIES

-  **AMU** Aix-Marseille université
-  **NKUA** National and Kapodistrian University of Athens
-  **UB** University of Bucharest
-  **ULB** Université libre de Bruxelles
-  **UG** University of Glasgow
-  **UNIL** University of Lausanne
-  **UAM** Universidad Autónoma de Madrid
-  **SUR** Sapienza Università di Roma
-  **PLUS** Paris Lodron University of Salzburg
-  **SU** Stockholm University
-  **UT** University of Tübingen



# OUR VISION

Research-driven and civic-minded, our member universities are building a new kind of inter-university campus. Our activities are underpinned by cutting-edge and inclusive forms of mobility, both in-person and online.

With education at its heart, our Alliance unites students, academics and staff through new opportunities which touch on all four pillars of the university mission:

**RESEARCH**

**TEACHING**

**INNOVATION**

**SERVICE TO SOCIETY**

# OUR STRATEGY

CIVIS was one of the first Alliances created under the EU's European Universities Initiative, and we remain a leading force in this new paradigm for higher education in Europe. We recently entered a second cycle of Erasmus+ funding, which will last for at least 4 years.

Our ambitious shared governance and numerous joint activities show that the Alliance is here to stay. We already have a shared vision for the decades to come, built on three key priorities:

- 1. BOOST** both our challenge-based educational offer and our civic engagement, by empowering and linking our interdisciplinary Hubs and Open Labs.
- 2. STRENGTHEN** our inter-university campus by increasing mobility for students and staff from all groups and by unlocking the potential of our Digital Campus.
- 3. ENHANCE** the visibility and competitiveness of our educational offer by implementing true joint degree programmes and learning activities.

# THE CIVIS CHALLENGES

We cooperate to educate knowledgeable and responsible citizens, imbued with democratic values and ready to shape a better world.

Confidently interdisciplinary, our challenge-based academic activities deal with five areas where we see the most urgent issues facing our societies and our planet:

**CLIMATE, ENVIRONMENT, ENERGY**

**SOCIETY, CULTURE AND HERITAGE**

**HEALTH**

**CITIES, SPACES  
AND MOBILITIES**

**DIGITAL AND TECHNOLOGICAL TRANSFORMATIONS**

We develop and launch these activities through the five collaborative CIVIS Hubs.

## HUB 1

Climate, Environment, Energy



Stockholm  
University



University  
of Glasgow

# CIVIS HUBS

## HUB 5

Digital and Technological  
Transformation



Universidad Autónoma  
de Madrid



UNIVERSITY OF  
BUCHAREST  
VIRTUTE ET SAPIENTIA

## HUB 2

Society, Culture, Heritage

EBERHARD KARLS  
UNIVERSITÄT  
TÜBINGEN



HELLENIC REPUBLIC  
National and Kapodistrian  
University of Athens  
EST. 1837

## HUB 3

Health



SAPIENZA  
UNIVERSITÀ DI ROMA

Unil

UNIL | Université de Lausanne

## HUB 4

Cities, Spaces and Mobilities

ULB

UNIVERSITÉ  
LIBRE  
DE BRUXELLES



PARIS  
LODRON  
UNIVERSITÄT  
SALZBURG

## WHAT IS A HUB?

Hubs are the nodes in which academics from across the CIVIS Alliance come together to develop collaborative, educational offerings.

Each hub has its own thematic focus responding to a **vital global challenge**.

# 141

challenge-based  
educational  
opportunities developed  
by the CIVIS Hubs

# CIVIC ENGAGEMENT

Civic engagement is both a fundamental value and a practical goal for CIVIS. It underpins everything we do.

**AT LOCAL LEVEL**, we build bridges between the academic world and the social, economic, political, and cultural landscapes of the regions where our member universities are rooted.

Local partners participate in our governance, and our Open Labs create a space where academics, students and civil society can come together to co-create actions that respond to local needs.

**AT EUROPEAN LEVEL**, we contribute actively to the policy and practice of the European Higher Education Area.

**AT GLOBAL LEVEL**, we focus on our ambitious partnerships with African universities, while ensuring that all our activities respond to global challenges.



# OPEN LAB ACTIONS



# ACTIVITIES AND OPPORTUNITIES

CIVIS opportunities and activities open new worlds for students, academics and staff across the Alliance.

Much of this offer is built around interdisciplinary and innovative educational activities, mobilising new approaches to teaching and learning. From small learning units, such as courses, workshops and summer schools, to larger programmes and degrees, CIVIS is forging new paths at all levels and for all types of students.

CIVIS is also a platform for research networks, civic engagement and staff training. These activities are developed and implemented through a range of collaborative spaces. CIVIS thereby offers academics, students and staff a range of ways to interact and work with their counterparts across the Alliance.

# OPPORTUNITIES

## STUDENTS

- Intercultural experience
- Creative courses
- Open online courses
- Micro-programmes
- CIVIS passport
- Language learning
- Summer schools
- Flexible mobility
- Student Council
- BIPs

## ACADEMICS

- Challenge-based hubs
- Collaborative teaching
- Funding for new courses
- Open labs
- Paedogogy workshops
- Post-doc fellowships
- Research partnerships

## STAFF

- Language cafés
- CIVIS Academy
- Best practice exchange

# COLLABORATIVE SPACES



Student Council



5 Hubs



Open Labs



Alumni Network



CIVIS Ambassadors



CIVIS Days



Global Consultative Council



Interuniversity Digital Campus



14 Museums



Disciplinary Meetings



Units, Taskforces & Expert Groups

# RESEARCH AND INNOVATION

If CIVIS is working to build an innovative educational offer with impact for civic engagement, where does that leave research and innovation? R&I is also a strategic priority for the Alliance, and academics will see all kinds of spillovers for their research. A few examples:

- The networks CIVIS builds are already leading to new research collaborations.
- We support activities in citizen science, especially through our Open Labs.
- We pool our expertise and knowledge of Horizon and other research funding schemes.
- We support doctoral and post-doctoral researchers through our Marie Curie actions and the CIVIS3i fellowships programme.

To make R&I an equal partner of teaching and civic engagement, we have launched RIS4CIVIS. This project will produce an ambitious strategy for joint research and innovation by the end of 2023.



## 6 TRANSFORMATIONAL MODULES

### MODULE 1 - DEVELOPING A COMMON RESEARCH & INNOVATION STRATEGY

What topics must our strategy address, and how can we work on them together?

### MODULE 2 - SHARING INFRASTRUCTURES

Is it possible to facilitate access to research infrastructure across our Alliance, offering researchers new opportunities and increasing the impact of our work?

### MODULE 3 - REINFORCING ACADEMIA - BUSINESS R&I COOPERATION

Cooperation with regional ecosystems is a vital link in the innovation chain. Could it be strengthened by European university alliances like CIVIS?

### MODULE 4 - STRENGTHENING HUMAN CAPITAL

Which ambitious common standards on working conditions and career development can help CIVIS attract and retain the best research talent?

### MODULE 5 - MAINSTREAMING OF OPEN SCIENCE

Can CIVIS take Open Science from vision to practice with a common approach and supporting for implement this new paradigm for research?

### MODULE 6 - EMBEDDING CITIZENS & SOCIETY

Engagement with citizens and civil society is at the heart of CIVIS, so what will this mean in the research domain?

## 3 STAGES OVER 3 YEARS

January 2021 – December 2023

### 1 - BENCHMARKING

Establishing an inventory of current practices and resources while identifying the barriers we face in enhancing cooperation on R&I.

### 2 - CONSENSUS BUILDING

Mapping the ways we might work together on R&I and selecting our shared priorities.

### 3 - VALIDATION THROUGH CASE STUDIES

Putting our ideas into practice to test and evaluate vital aspects of the proposed strategy.

1 INSPIRING OUTPUT  
CIVIS R&I STRATEGY  
AND INSTITUTIONAL  
TRANSFORMATIONAL MODEL



# GLOBAL PARTNERSHIPS

From the outset, strategic partnerships with African universities are at the core of CIVIS' global strategy. We believe that the future of Europe and that of Africa are intertwined, and we must work together to seek solutions for the societal challenges facing Africa and Europe.

In 2022, we signed an ambitious partnership agreement with six prestigious African universities, sharing our commitment to societal engagement and academic excellence. This provides the framework for developing collaborations and opportunities in all aspects of CIVIS activity - education, research, innovation and service to society.

Fundamental to our partnership are the principles of equity, trust, and transparency. CIVIS and its strategic partners therefore work together in CIVIS Hubs and other bodies of the Alliance. The strategic partners are also represented in our Board of Rectors and Steering Committee.

# AFRICAN PARTNER UNIVERSITIES



-  UCAD Université Cheikh Anta Diop de Dakar
-  UH2C Université Hassan II de Casablanca
-  UEM Universidade Eduardo Mondlane
-  USF University of Sfax
-  MAK Makerere University
-  WITS University of the Witwatersrand



# CIVIS ALLIANCE PROJECTS

The Erasmus+ project CIVIS2 funds the core structures and workstreams of our Alliance in this second cycle of the EU's European University Initiative. Other projects sit alongside CIVIS2 and let us explore new areas, deepen our cooperation on strategic priorities, or take the lead for universities across Europe. RIS4CIVIS and CIVIS3i, the projects underpinning our work in research, offer two examples of targeted projects taking place under the umbrella of the CIVIS Alliance.

These CIVIS Alliance projects are a direct result of the ever-stronger partnerships between the universities of our Alliance. They vary in terms of length, scale, objective and the number of partners involved. But they are all tools through which we can build and strengthen CIVIS for the future.



CIVIS 2  
Erasmus+ / European Universities - 2022-2026



CIVIS3i - Programme for International, Interdisciplinary, Intersectoral  
Research and Training for Experienced Researchers  
Horizon 2020/MSCA – 2021-2025



eBelong - Sense of Belonging in Online Learning Environments  
Erasmus+ / Strategic Partnerships for Digital Education Readiness - 2021-2023



RIS4CIVIS - Research and Innovation Strategy for CIVIS  
Horizon 2020/SwafS – 2021-2023



PENSA - Professionalization of Teachers using Digital Technology to  
Support Autonomy and Citizenship  
Erasmus+/Strategic Partnerships - 2021-2023



SMARTT - Screening, Mapping, Analyzing, Recommending, Transferring and Transforming HE international programmes  
Erasmus+/Pilot Call European Joint Degrees – 2023-2024



UNI-T - European Civic Teacher Academy  
Erasmus+/Teacher Academies – 2022-2025

**AFRICONNECT+**

Africonnect+  
Erasmus+ "Capacity Building in Higher Education" - 2023 - 2026

**SERVICE-LEARNING**

Service-Learning: Intersectoral Collaboration Practices  
Erasmus+ Key Action 2 Cooperation Partnership - 2022 - 2024

**WE4LEAD**

WE4LEAD (Women's Empowerment For LEADership and Equity in Higher Education Institutions)  
Erasmus+ "Capacity Building in Higher Education" - 2023 -2026

# OUR STRUCTURE

The CIVIS Alliance is a complex system, so our activities depend on an elaborate arrangement of bodies and assemblies. These groups all play their part in building the Alliance and helping it progress towards its goals.

**GOVERNANCE** bodies, like the Steering Committee, take formal, strategic decisions.

**CONSULTATION** bodies, such as the Education Council, provide expert advice from specific perspectives, formulating proposals or suggestions.

**MANAGEMENT** bodies, like the Coordination Office, deliver administrative and executive support to the different stakeholders. They are guided in their actions by the decisions of the Governance bodies and by the contractual obligations of CIVIS and its member universities.

Governance

**BOARD OF RECTORS**

**STEERING COMMITTEE**

**HUB COUNCILS**

**1**  
CEE

**2**  
SCH

**3**  
H

**4**  
CSM

**5**  
CTT

Consultation

**STUDENT  
COUNCIL**

**PARTICIPATIVE  
COUNCIL**

**EDUCATION  
COUNCIL**

**COUNCIL OF THE  
OPEN LABS**

**RESEARCH  
COUNCIL**

**PARTNER COUNCIL**

**GLOBAL  
NETWORK**

**MUSEUMS  
NETWORK**

**LOCAL  
AUTHORITIES  
NETWORK**

**CIVIL SOCIETY  
NETWORK**

**BUSINESSES  
NETWORK**

Management

**ENLARGED MANAGEMENT COMMITTEE**

WP/Stream Leaders

Chairs of the  
Hub Council

Chairs of the Council  
of the Open Labs

**MANAGEMENT COMMITTEE**

COORDINATION OFFICE

INSTITUTIONAL COORDINATORS

**EDUCATION  
UNIT**

**MOBILITY  
UNIT**

**DIGITAL CAMPUS  
UNIT**

**COMMUNICATIONS  
UNIT**



Co-funded by  
the European Union



**CIVIS.EU**